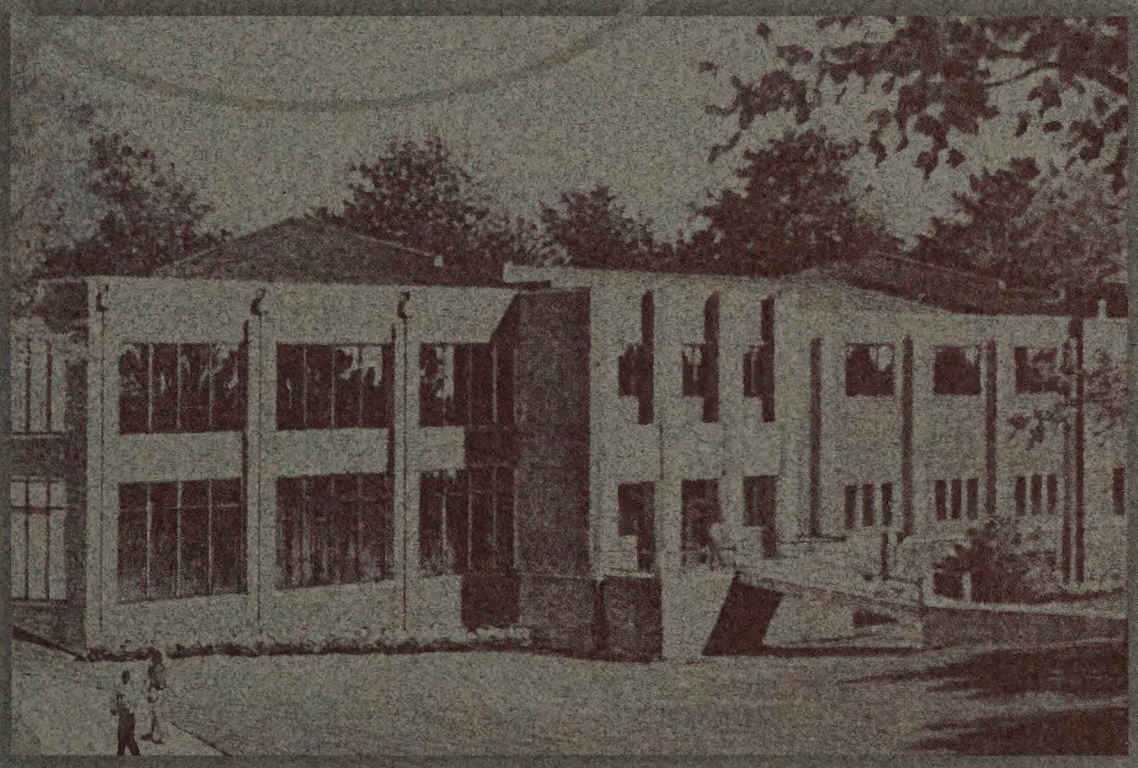
# Annual Report From The President

1998-99



## Centenary College of Louisiana

# President's Message

As we enter the new century and attempt to date all our new materials with a year that starts with a "2," we take one last "snapshot" of Centenary's final academic year completed in the 1900s. The 1998-99 year was one of growth and of challenge for the Centenary community. As the predecessor of our 175th year, it was also a year of planning for the current year's anniversary celebrations.

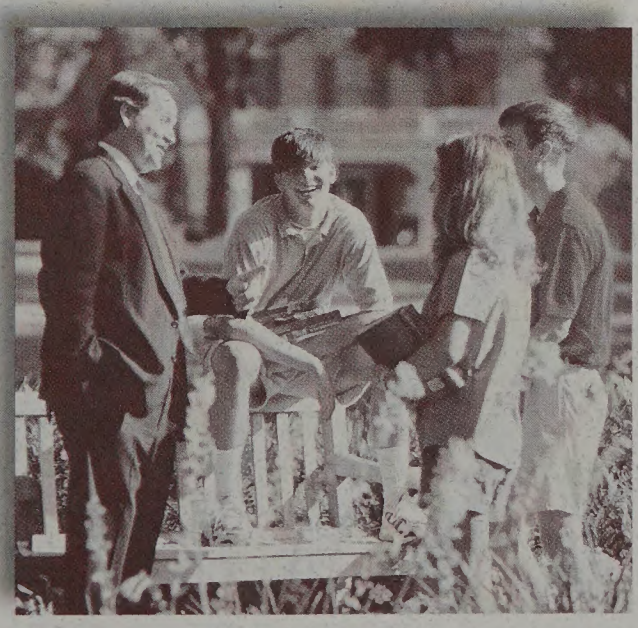
In this document, you will find summaries of our financial statements and details of selected activities and accomplishments for 1998-99. No listing could include all of the wonderful work of our students, faculty, and staff, whose abilities and achievements are a constant source of pride. Please view the listings as several of the many points of light that make Centenary the very special place that it is.

Also included is a summary of the College's Vision Statement and planning document. Although greatly shortened from its original version, the text highlights the goals that have been adopted by our campus community and the actions that have been taken to accomplish these goals.

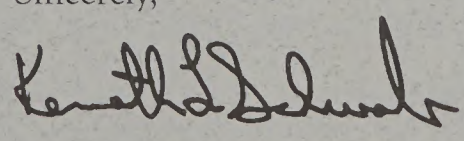
The 1998-99 academic year was one marked by top honors for the college and its faculty, including the selection of Dr. Dana Kress as the Louisiana Professor of the Year, and the "No. 1 Best Value" ranking by *U.S. News and World Report*. We began construction of our first-ever swimming pool and fitness center, and we enrolled the largest freshman class since the 1960s.

A bequest of $7.2 million from the George A. Wilson Estate established the George and Lola Wilson Permanent Endowed Fund, and, for the first time, the College's endowment exceeded $100 million. Eighteen endowed professorships and the College's first "Super Chair" were announced, and the Centenary Choir earned its second invitation to perform at The White House.

While such honors are a tribute to our community, we hold in highest esteem the things we are all about: teaching and learning. A liberal arts education at Centenary does indeed speak to the soul as it teaches the mind and trains the body. Please join me in saluting all those whose contributions have combined to make the words contained in these pages a reality for Centenary students.



Sincerely,



COVER

Architects' drawings of Fitness Center and Natatorium under construction and old Centenary campus, Jackson, LA

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# Our Accomplishments

## National Recognition

Professor Dana Kress poses with students prior to a live television interview concerning his selection as Louisiana Professor of the Year.

► **LOUISIANA PROFESSOR OF THE YEAR.** The Carnegie Foundation for the Advancement of Teaching named Dr. Dana Kress the 1998-99 Louisiana Professor of the Year for his extraordinary dedication to teaching, commitment to students, research, and innovative teaching methods. Dr. Kress is associate professor of French at Centenary and has been a member of the faculty since 1992.

► ***U.S. NEWS & WORLD REPORT'S* NO. 1 "BEST VALUE" IN THE SOUTH.** Centenary offers the best value among Southern universities, according to *U.S. News and World Report's* 12th annual "America's Best Colleges" survey. Centenary rose to the No. 1 spot from No. 7 the previous year among the South's Top 15 "Best Value" universities. *U.S. News* noted that it measures value by relating a school's quality ranking with the net cost to a student who receives the average level of financial aid.

► **CENTENARY WAS ALSO RANKED IN A SEPARATE LISTING OF THE SOUTH'S BEST REGIONAL UNIVERSITIES.** *U.S. News* named Centenary No. 8 among the South's Top 15 colleges/universities. The rankings mark the ninth consecutive year that the magazine has listed Centenary.

► ***THE PRINCETON REVIEW: THE BEST 311 COLLEGES, 1999.*** Called "the Smart Buyer's Guide to College," *The Princeton Review* issued its 1999 edition of *The Best 311 Colleges* and included Centenary.

► ***BARRON'S BEST BUYS IN COLLEGE EDUCATION, 1998-99.*** Centenary is "big in some unexpected places," said the 1998-99 edition of *Barron's Best Buys in College Education*. Centenary is among nearly 300 colleges that "give students and parents the best value for their education dollar," said author Lucia Solorzano. Centenary's reputation for an outstanding faculty and personal attention to students was highlighted.

Choir at The White House

► **CHOIR GETS HISTORIC SECOND INVITATION FOR WHITE HOUSE PERFORMANCE.** The Centenary Choir received a prestigious and rare invitation for a second performance at The White House on December 11, 1998. The performance was during a reception for presidential appointees and included two 40-minute programs of Christmas music. The Choir also participated in a two-week tour of South Africa in May 1999.

**► *CHRISTIAN SCIENCE MONITOR* FEATURES CENTENARY'S FORBIDDEN KNOWLEDGE THEME.** Centenary and its "Forbidden Knowledge" theme year were featured prominently in the international daily newspaper *The Christian Science Monitor*. In two articles covering a full page, the *Monitor* featured the growing national trend toward "university theme years" and interviewed students, faculty and the president.

## Institutional Achievements

**► REGENTS COMPLETE FIVE ENDOWED PROFESSORSHIPS.** Members of the Centenary community gathered September 1, 1998 to hear Dr. Joseph Savoie, Louisiana commissioner of higher education, announce the completion of five $100,000 endowed professorships for the College. The event marked the completion of a local and state funding effort which matches $40,000 from the Board of Regents Support Fund with $60,000 raised by Centenary for each of the endowed professorships. State funds matched an anonymous private contribution to Centenary to total the half-million dollars that endowed the five professorships. Three of the endowments will support faculty research, while two will support a new leadership program.

Professors Jeff Hendricks, Kathy Fell and Bruce Allen talk with *Times* reporter Sarah Gerry about the R.Z. Biedenharn Chair in Communication.

**► FIRST "SUPER CHAIR," 13 ENDOWED PROFESSORSHIPS APPROVED BY REGENTS.** In Spring 1999, the Louisiana Board of Regents approved matching funds for the College's first "Super Chair," the $2 million R.Z. Biedenharn Eminent Scholars Chair in Communication, and for 13 more endowed professorships, valued at $100,000 each. Four endowed professorships each will be located in the three divisions: Humanities, Natural Sciences and Social Sciences. The 13th professorship will be the Wiener, Weiss and Madison - Centenary Leadership Endowed Professorship.

## Facilities, Program Improvements

**► NEW FITNESS CENTER AND NATATORIUM IN THE WORKS.** Ground was broken on March 25 for an exciting new addition to the Centenary campus. The old Haynes Gymnasium is being almost completely gutted and then doubled

Swimming pool site at new Fitness Center and Natatorium.

in size for the addition of a state-of-the-art fitness center, including a 25-meter competition-size swimming pool; spa and saunas; running/walking track; courts for squash, racquetball, and basketball; dance and aerobics rooms; and free weights and exercise equipment. The facility should be completed in time for the opening of the 2000 fall semester.

► **$12 MILLION BOND ISSUE TO BRING IMPROVEMENTS.** A $12 million bond issue approved by the Board of Trustees will bring several improvements to campus. These include the Fitness Center outlined above; a new administrative computing system; a new telephone and telecommunications system; construction of two cul-de-sacs as part of the improvement of campus entryways; computer networking for two additional buildings; and the repair and replacement of sidewalks.

► **NEW AND IMPROVED PARKING LOTS.** Additional parking was added at the corner of Centenary Boulevard and Rutherford Street. The parking lot adjacent to Bynum Commons was resurfaced.

► **CENTRALIZED INFORMATION.** An Information Center opened in Moore Student Union Building, offering coordinated information and switchboard services.

► **THE DEPARTMENT OF EDUCATION** moved to new quarters in the recently purchased Centenary Square building at the corner of Kings Highway and Woodlawn, on the east side of campus.

► **CARE FOR RETENTION.** The Centenary Advisement and Retention Effort (CARE) Network was formed to work toward increasing retention of students. A retention coordinator was hired.

► **DEPARTMENT OF PUBLIC SAFETY EXPANDS.** A new director was hired and several new public safety programs were launched. The Public Safety Office moved from the Haynes Gymnasium to 2910 Centenary Boulevard.

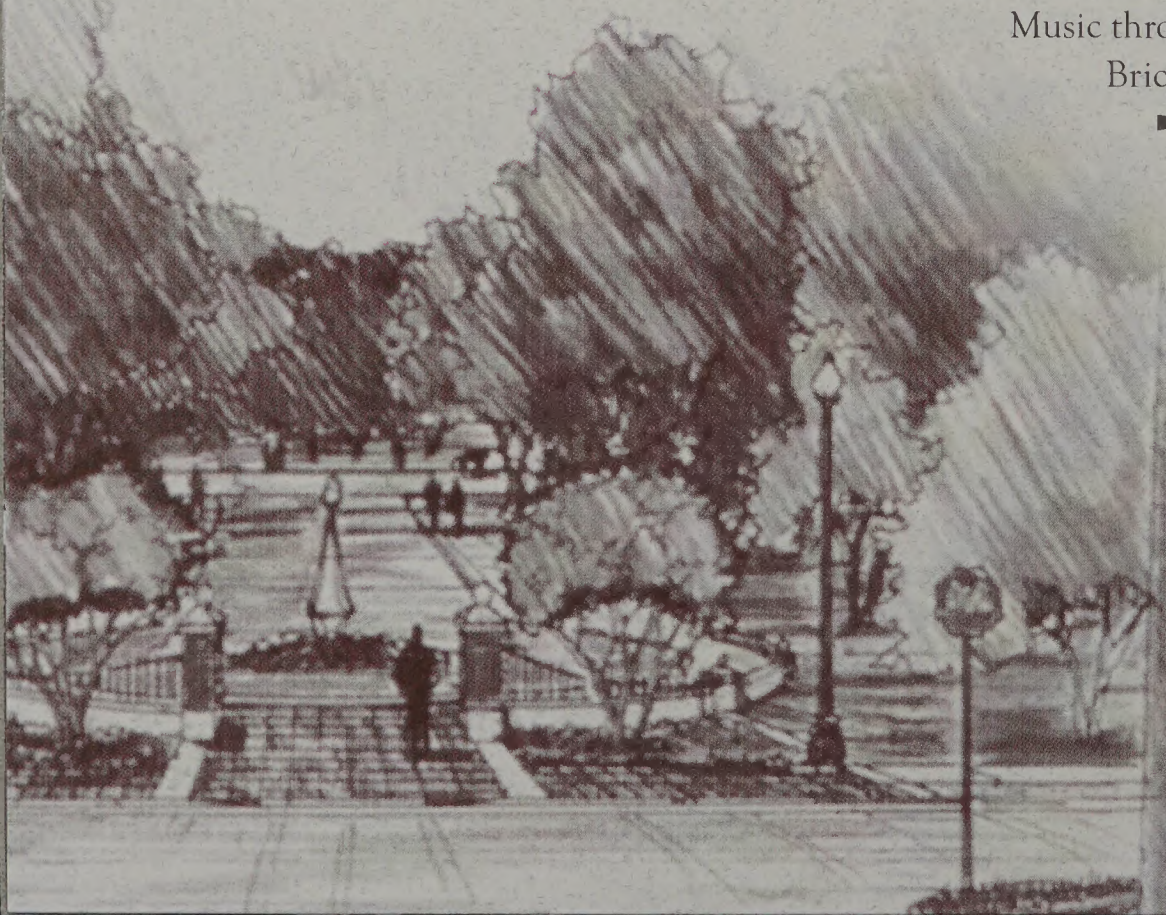
► **ADMINISTRATIVE COMPUTING CONVERSION.** The College began a major conversion of its administrative computing system, adding the SCT system.

► **ELECTRONIC INFORMATION CENTER.** A $110,000 grant from the Houston Endowment enabled a new Electronic Information Center in Magale Library.

► **RECORDING STUDIO FOR HURLEY SCHOOL OF MUSIC.** A new state-of-the-art recording studio was installed in the auditorium of the Hurley School of Music through a $40,000 grant from the Booth Bricker Fund of New Orleans.

► **GATEWAY PROJECT.** The Shreveport City Council approved the closure of a part of Woodlawn Street and one-block segments of East Washington and Columbia Streets, as part of the Centenary Gateway Project that will beautify campus entrances on the east and pave the way for future campus projects.

Gateway Project will beautify campus spaces.



## Endowment for Support

Members of the family were present for the announcement of the George and Lola Wilson Permanent Endowed Fund.

► **$7 MILLION GIFT.** A $7,213,500 bequest from the George A. Wilson Estate established the George and Lola Wilson Permanent Endowed Fund. The late Mr. Wilson of Dallas, Texas, a member of the Class of 1930, was chairman of the Lone Star Steel Company.

► **INVESTMENTS CONTINUE** in scholarships, endowed chairs and professorships and in support of racial, ethnic and religious diversity. Over $17.9 million was raised in the 1997-98 year, including over $2.4 million in annual giving. In 1998-99, $19.33 million in cash and pledges was raised, including $2.6 million in 1998-99 annual giving. In March 1999, the endowment for the College surpassed the $100 million mark for the first time in Centenary's history.

## Special Programs

► **NEW FIRST-YEAR EXPERIENCE PROGRAM.** The faculty inaugurated a new First-Year Experience program, required of all incoming freshmen. The course title and theme for the year, "Forbidden Knowledge," was featured in both semesters. The first semester was designed to emphasize the interdisciplinary nature of liberal education by employing a "modular" or "casebook" approach. The second semester was comprised of current courses that incorporated the theme. Plenary lectures and collateral events were presented throughout the year.

Corrington Award winner Richard Wilbur with Centenary students prior to his lecture.

► **CORRINGTON AWARD FOR LITERARY EXCELLENCE.** The winner of this year's Corrington Award for Literary Excellence from Centenary was Pulitzer Prize-winner Richard Wilbur, who accepted the award and read from his work on March 9.

► **CONVOCATION WITH EVEREST SURVIVOR DR. BECK WEATHERS.** Some 1,200 people filled the south side of the Gold Dome to hear Dr. Beck Weathers lecture on his "Memoir of Hope" on the evening of February 9. Weathers, survivor of the worst single-day disaster in the history of Mount Everest, was introduced by Centenary alumnus Joby Ogwyn, 24. Three months later, Ogwyn became the youngest American to reach the summit of Mount Everest.

► **ALCOHOL AWARENESS ACTIVITIES.** The campuswide observance of National Collegiate Alcohol Awareness Week was expanded and included activities during an entire week.

Ed Crawford and his son Andrew join Dr. Kenneth Schwab and Dr. Beck Weathers after Dr. Weathers' lecture at the Gold Dome.

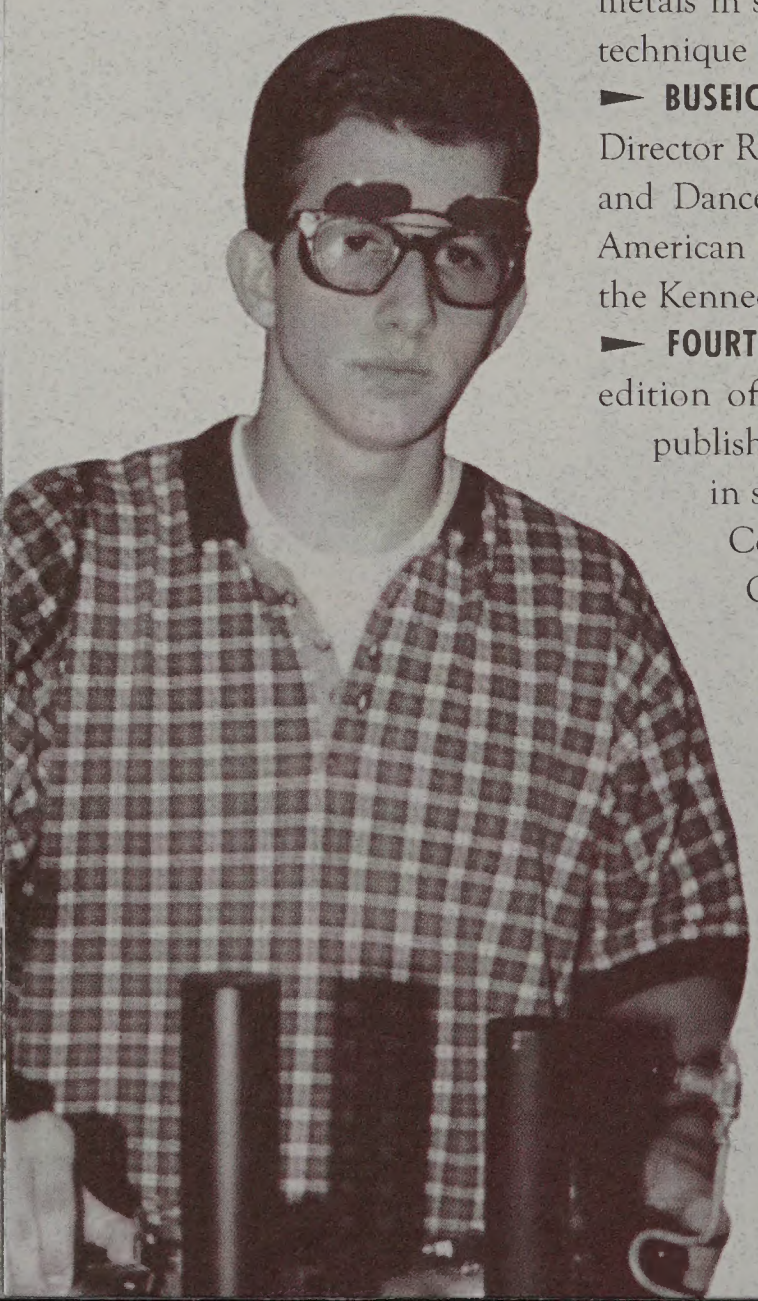
► **10TH ANNIVERSARY OF LEADERSHIP CONFERENCE.** The Frost School of Business invited a cross-section of previous participants and area leaders to campus for a special 10th anniversary Leadership Conference. It focused on the learning skills needed to make Shreveport a more effective city.

► **12TH ANNUAL BOOK BAZAAR.** The annual Friends of Centenary Book Bazaar attracted some 30,000 participants and raised more than $28,000.

► **SHELL-A-BRATION.** The Centenary community held a "Shell-a-bration" on April 24 to recognize and applaud the work of the students in Dr. Barrie Richardson's senior Leadership Class. The class adopted the Hargrove Memorial Amphitheater, also known as "The Bandshell," and worked to clean, paint and refurbish the facility.

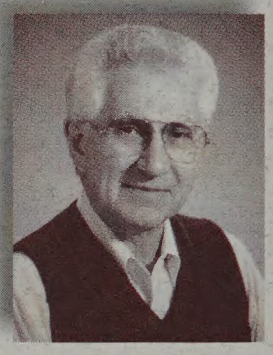
## Outstanding Faculty & Students

► **NASA RESEARCH.** Chemistry Major Joseph West Jr. and Chemistry Professor Tom Ticich conducted summer research at the National Aeronautics and Space Administration—Lewis Research Center in Cleveland, Ohio. Their research used laser techniques to detect and characterize small metal clusters, which are important to catalysis, and to analyze trace metals in solutions. The latter study laid the groundwork for applying the technique to Martian soil.



Chemistry Major Joseph West Jr.

► **BUSEICK ELECTED TO KENNEDY CENTER FESTIVAL SELECTION COMMITTEE.** Director Robert Buseick, chairman of the Department of Theatre, Speech, and Dance, was elected one of three members of the Kennedy Center American College Theatre Festival section committee for Festival 2000 at the Kennedy Center in Washington, D.C.



Robert Buseick earns Kennedy Center honor.

► **FOURTH EDITION OF *CRITICAL APPROACHES TO LITERATURE*.** The fourth edition of the acclaimed textbook *Critical Approaches to Literature* was published by the Oxford University Press. The book has been published in six languages since its first appearance more than 30 years ago. Co-authors are Dr. Earle Labor and Dr. Lee Morgan, both of Centenary; Dr. Wilfred Guerin and Dr. John R. Willingham, both formerly of Centenary; and Centenary alumna Dr. Jeanne Campbell Reesman '77.

► **JOINT CENTENARY/LSUMC SUMMER RESEARCH.** Scientists from Centenary and the LSU Medical Center in Shreveport teamed up during the summer to advance the cause of research to undergraduates. Students worked with mentors to perform research on the mechanism of tissue damage when blood flow is reduced and also on the imaging of tissue oxygenation using infrared lasers.

► **STUDENTS AND FACULTY SELECTED PROFESSOR RONALD DEAN,** professor of music and the College's longest-serving faculty member, to receive the 1999 Outstanding Teaching Award. Professor Dean joined the faculty in 1960.

► **DR. EARLE LABOR,** George A. Wilson Professor of American Literature, was the featured speaker at the annual Jack London Birthday Banquet in Sonoma, California.

► **DR. SUSAN BRAYFORD,** assistant professor of religion, was chosen as one of four Regional Scholars for 1999 by the Conference of Regional Secretaries of the Society of Biblical Literature.

► **DR. L. HUGHES COX,** professor of philosophy, presented a paper at the 20th World Congress of Philosophy.

► **DR. YVONNE YAZ,** associate professor of mathematics, presented research related to stochastic system analysis at the IEEE International Conference on Control Applications in Trieste, Italy in September and presented related research at another international conference, the Congress of the International Federation of Automatic Control, in Beijing, China in July.

► **DR. MARY BARRETT,** associate professor of geology, presented a paper at Oil Spill 98, an international oil spill conference held in Southampton, England.

► **ACS PILOT WORKSHOP.** Drs. George Newtown, Steve Shelburne and Jeff Hendricks led the first of two workshops for the Associated Colleges of the South Pilot Project on Developing Interdisciplinary Internet Courses.

► **DR. MARK ZELTSER,** professor of music and international known pianist, opened the Dallas Symphony season to critical acclaim and standing ovations.

► **A NEW WORK BY DR. THOMAS STONE,** assistant professor of music, was premiered at the University of North Texas. The piece, *Carnevale,* is a compilation and arrangement of the music introduced by Igor Stravinsy in Pulcinella.

► **DR. RONALD BUKOFF,** assistant professor of music, presented the world premiere of his new composition, *Mountain Men*, during his recital, "A Bassoon Potpourri," at Centenary. The composition for bass-baritone and bassoon featured ballads traditional to the Appalachian, Ozark, and Smokey Mountains.

Professor Ronald Dean Outstanding Teaching Award 1999

Dr. Mark Zeltser, professor of music and internationally renowned pianist

Dr. Mary Barrett and students conduct research at Caddo Lake.

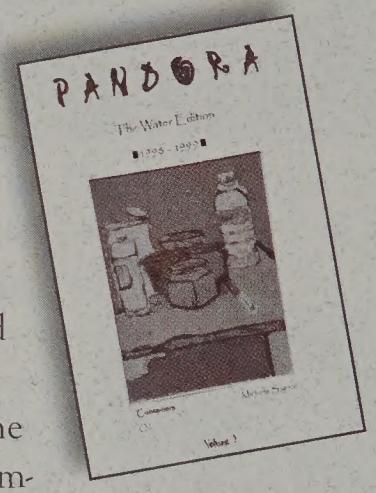
► **SEVEN STUDENTS** assisted Dr. Mark Fisch, chairman of the Department of Sociology, in editing the third edition of the book *Criminology*.

► **FORENSICS AND DEBATE SUCCESS.** The newly energized Centenary forensics program saw several students place in major debate and forensics events.

► **SENIOR SCHOLARSHIPS.** Jimmy Jones, a senior majoring in physics and geology, was one of seven students nationally to receive a scholarship from the Society of Independent Professional Earth Scientists (SIPES) Foundation. Amy Boltinghouse, a senior communication major, was one of two students regionally to receive a senior scholarship from the Shreveport Journalism Foundation. Kimberly D. Triece, a senior business major, received the U.L. Coleman scholarship at Centenary.

► **HONOR BAND.** Julia Biehle and Kasey Hagler were selected to perform with the Small Colleges National Honor Band at the College Band Directors National Conference.

► **PARKENING PERFORMANCE.** Evan McClanahan and Jacob Porter were selected to perform on guitar at the Christopher Parkening Concert and Master Class in Clear Lake, Texas. They also received individual coaching time with master guitarist Parkening.




► ***PANDORA* AWARD.** *Pandora*, Centenary's literary magazine, received fourth place in a national "Best of Show" media conference sponsored by the Associated Collegiate Press.

► **LADIES BASKETBALL.** After working hard all year, the members of the new Ladies basketball team were ready for their first year of renewed competition in 1999-2000.

► **VOLLEYBALL TEAM SETS RECORD.** The Centenary Ladies Volleyball Team set a school record with 16 wins and was ranked 16th in the nation in service aces.

► **BRONZE MEDAL.** For special service to the Louisiana Special Olympics, 25 Centenary students in Dr. Joyce Johnson's May Module were awarded the LSO Bronze Medal.

Founders' Day Speaker Bishop Benjamin Oliphint '43 visits with Virginia Shehee '43 at the Founders' Day picnic.

## Speakers On Campus

► **CONVOCATIONS AND LECTURES** began with the President's Convocation where President Schwab spoke on "Forbidden Knowledge and General Education." Among other speakers in 1998-99 were Bioethicist Michael Gillette; Frankenstein authority Dr. Johanna Smith; Criminologist Robert Ressler; Lighthouse Director Ron Anderson; Planned-giving authority Barlow Mann; Dr. Joan Sloanczewski, speaking on genetic engineering, "Forbidden Science;" Research Ecologist Dr. Bob Keeland; Everest survivor Dr. Beck Weathers; Al Najjar of Sci-Port Discovery Center; Dr. W. Stephen Gunter of Emory University, speaking on "The Theology of Suzanna Wesley;" Bishop Benjamin R. Oliphint, speaking at Founders' Day on "Bowling Alone," and Sara Fritz, managing editor of *The CQ (Congressional Quarterly) Weekly*, who spoke at commencement.

Head Basketball Coach Kevin Johnson fields media questions.

► **NEW BASKETBALL COACH.** Kevin Johnson, an assistant with the men's basketball program for the previous two years, was named head coach of the Gents on March 30. He became the 18th head coach in Centenary's 76 years of basketball and is the first African-American head coach of any sport in Centenary's athletic history.

► **GENTS BASKETBALL.** In its final year in the Trans America Athletic Conference, the Centenary Gents advanced to the semifinals in the conference tournament before ending the season at 14-14. Six players were named to the TAAC All-Academic Team.

## Arts, Dance, Music, Theatre Events

► **MARJORIE LYONS PLAYHOUSE** presented *Dracula*; *Picasso at the Lapin Agile*; *The Complete Works of Shakespeare, Abridged*; *Blood Brothers*, and *The Tempest*. Summer plays included *A Perfect Ganesh* and *Forty-Second Street*.

► **MEADOWS MUSEUM OF ART** opened the year with the exhibit "Approaching the Millenium: Late 20th Century Works from the Sydney and Walda Bestoff Collection." The Museum held a near life-size animated exhibit of window displays by Shreveport artist Bill Joyce for Sak's Fifth Avenue, illustrating scenes from his children's classic, *Santa Calls*. In the spring, the Walter O. Evans Collection of African-American Art was on display February 21 - May 28. In addition, Gallery VII was transformed into the Art Resource Center for use as a lecture room, an art library, viewing site and classroom.

► **SHENANDOAH SHAKESPEARE EXPRESS,** a national touring company, spent the first week of March on campus, marking the troupe's ninth year to visit the College.

► **THE SAINT LOUIS BRASS QUINTET** brought its unique sound to Hurley Auditorium for a concert on January 31.

► **THE COUNT BASIE ORCHESTRA** performed in the newly refurbished Hargrove Memorial Amphitheater May 18 for a benefit sponsored by the Alumni Association and as the kickoff of the college's 175th anniversary celebration. Basie Orchestra trumpeter Mike Williams also met with Centenary band members earlier in the year.

The St. Louis Brass performed in Hurley Auditorium.

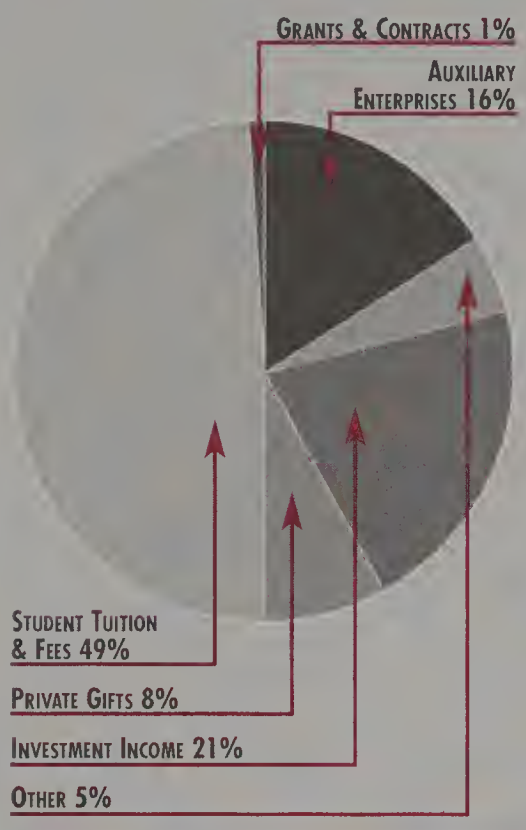
Outstanding player Ronnie McCollum

# FINANCIAL STATEMENT
## For the year ended May 31, 1999

| | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
|---|---|---|---|---|
| **REVENUES, GAINS AND OTHER SUPPORT:** | | | | |
| Student tuition | $ 9,782,927 | 0 | 0 | 9,782,927 |
| Federal and state grants and contracts | 208,732 | 451,594 | 0 | 660,326 |
| Private gifts | 1,673,985 | 1,740,226 | 8,267,090 | 11,681,301 |
| Return on investments | 4,267,207 | 4,009,135 | 2,669,645 | 10,945,987 |
| Change in value of split interest agreements | 0 | 546,009 | 279,666 | 825,675 |
| Sales and services of auxiliary enterprises | 3,220,541 | 0 | 0 | 3,220,541 |
| Miscellaneous revenues | 1,045,243 | 0 | 0 | 1,045,243 |
| | 20,198,635 | 6,746,964 | 11,216,401 | 38,162,000 |
| Net assets released from restrictions | 4,075,709 | (4,075,709) | 0 | 0 |
| Total revenues, gains, and other support | 24,274,344 | 2,671,255 | 11,216,401 | 38,162,000 |
| **EXPENSES:** | | | | |
| Educational and general: | | | | |
| Instruction | 7,045,497 | 0 | 0 | 7,045,497 |
| Academic support | 1,702,187 | 0 | 0 | 1,702,187 |
| Student services | 1,984,282 | 0 | 0 | 1,984,282 |
| Public service | 554,872 | 0 | 0 | 554,872 |
| Institutional support | 2,788,229 | 0 | 0 | 2,788,229 |
| Scholarships & grants | 4,917,403 | 0 | 0 | 4,917,403 |
| Total educational and general | 18,992,470 | 0 | 0 | 18,992,470 |
| Auxiliary enterprises | 4,094,934 | 0 | 0 | 4,094,934 |
| Payments to beneficiaries | 63,684 | 0 | 0 | 63,684 |
| Total expenses & changes | 23,151,088 | 0 | 0 | 23,151,088 |
| Change in net assets | 1,123,256 | 2,671,255 | 11,216,401 | 15,010,912 |
| Net assets at beginning of year | 43,262,348 | 6,463,201 | 61,521,823 | 111,247,372 |
| Net assets at end of year | $ 44,385,604 | 9,134,456 | 72,738,224 | 126,258,284 |

# INCOME

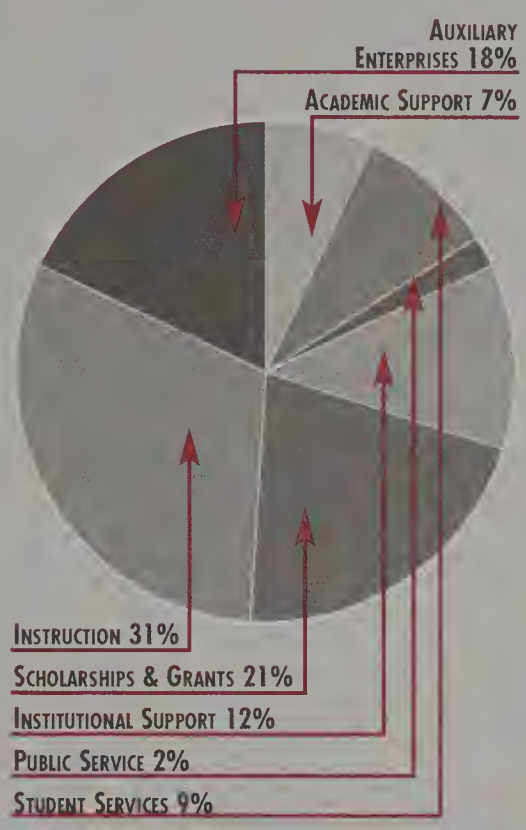
**1998-99 OPERATING BUDGET**




**TOTAL INCOME $24,274,344**

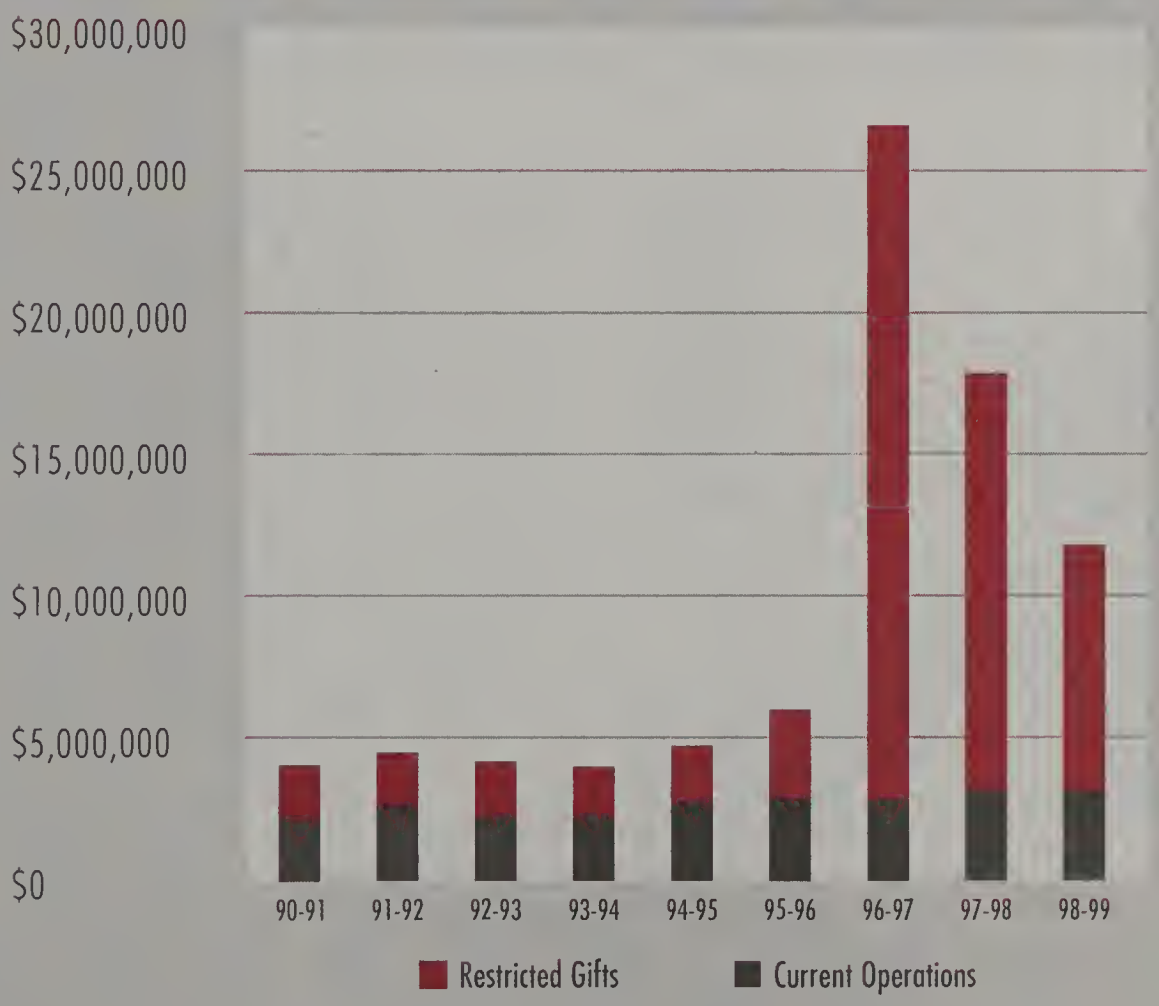
# EXPENSES

**1998-99 OPERATING BUDGET**




**TOTAL EXPENSES $23,151,088**

# PRIVATE GIFTS 1990-99



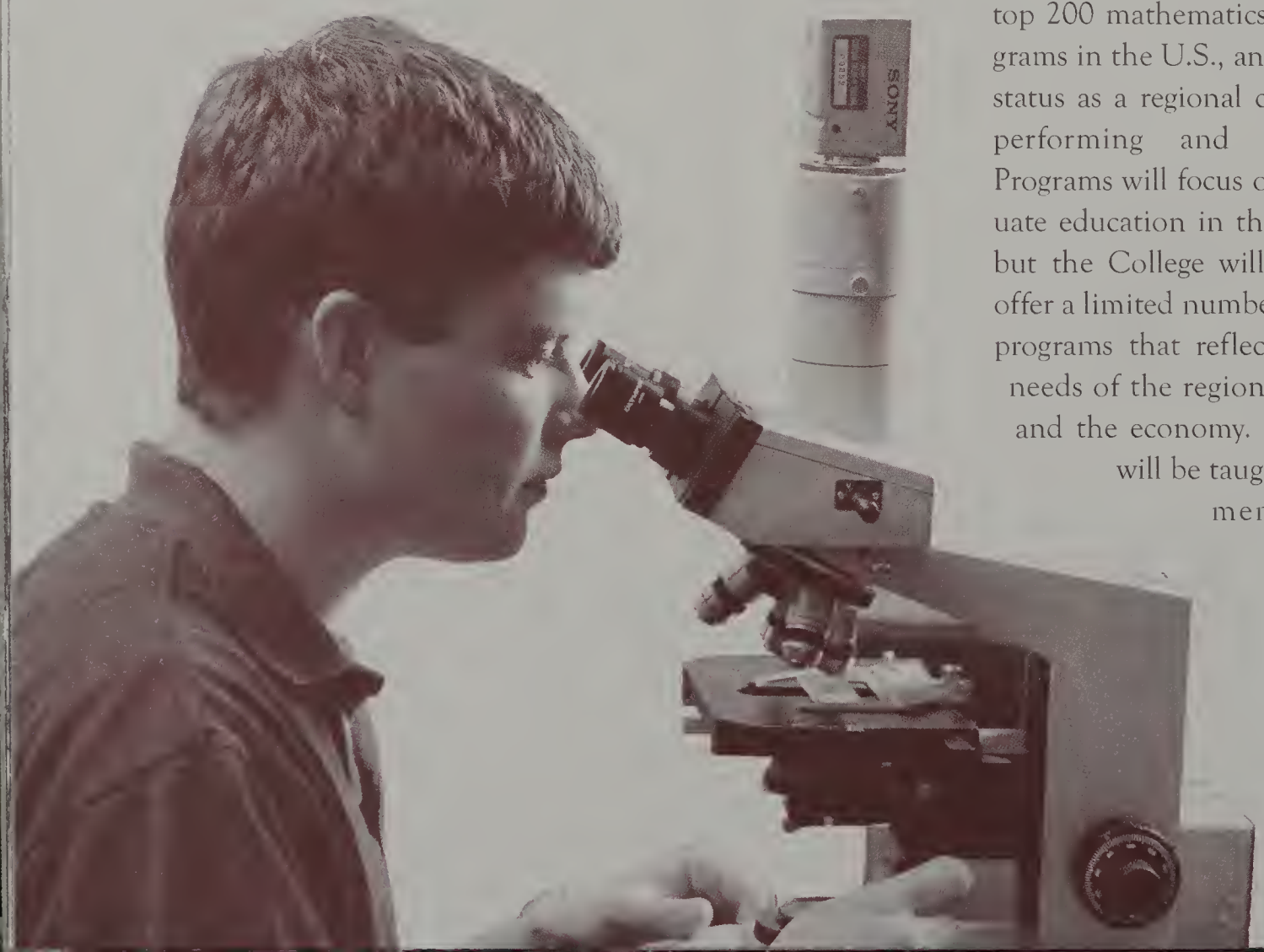
# Our Vision

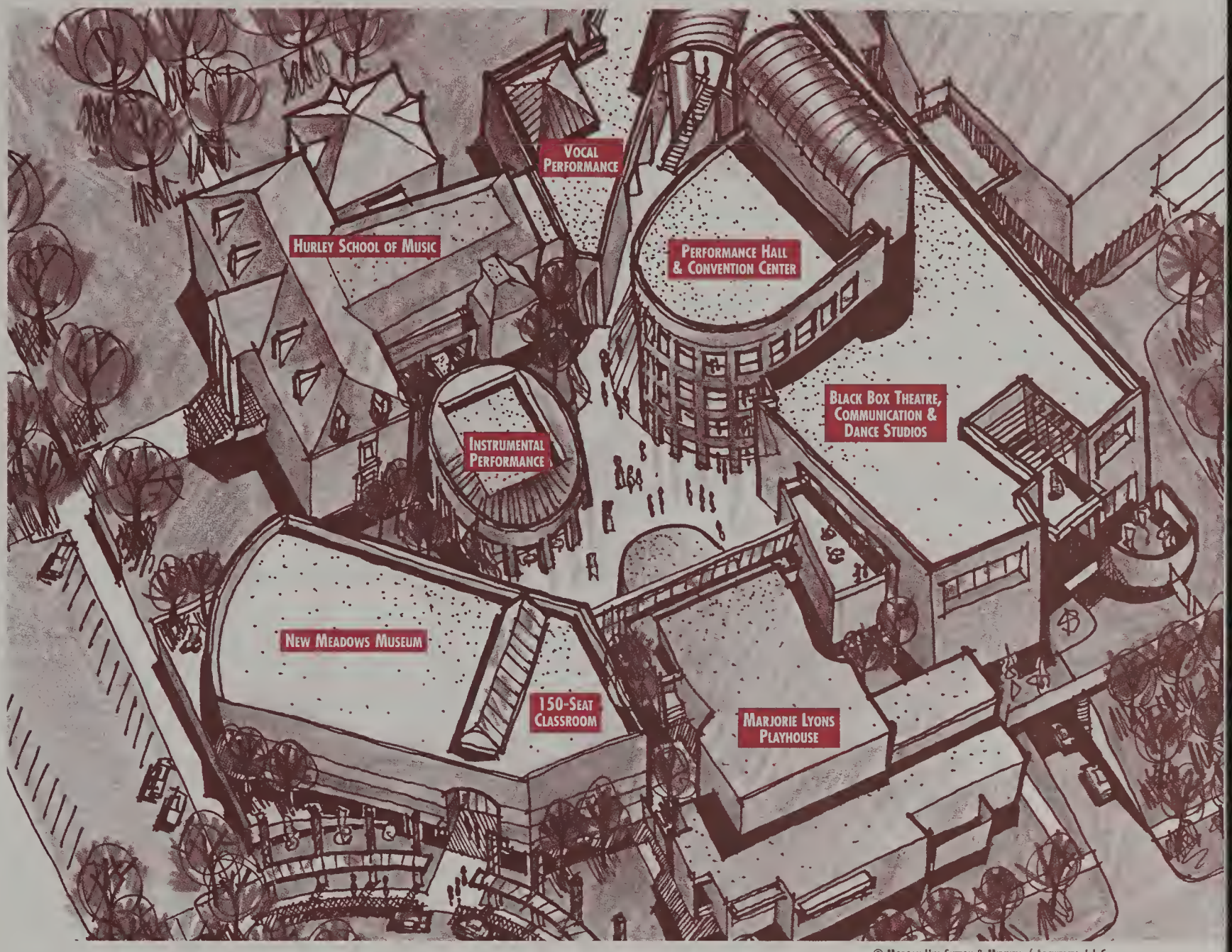
Since its founding in 1825, Centenary College has been committed to academic rigor, high standards of personal conduct, and an integrated development of the mind, body, and spirit of its students. Consistent with its affiliation with the United Methodist Church and in recognition of the importance of supporting the development of spiritual values in its students, the College continues to encourage a life-long dedication, not only to learning, but also to serving others.

As it enters the 21st century, Centenary College will continue to enhance its reputation as one of the premier student-centered liberal arts colleges in the nation – one that leaves a positive and permanent mark on the life of every graduate and focuses on the development of individuals who will become responsible citizens, skillful professionals, and capable leaders.

The student body will be diverse, comprised of a wide variety of persons from different cultures, geographical areas, and age groups. Under the guidance and mentorship of gifted faculty and staff, students will excel in high-quality programs in the liberal arts and professional studies, and they will develop on a campus characterized by rich opportunities for interaction with outstanding scholars, artists, and leaders. Increasing numbers of students will enroll in graduate and professional programs after completion of their undergraduate studies and develop as leaders in their chosen fields of endeavor.

Building on current strengths, the College will increase its standing in national publications as one of the nation's finest small colleges, elevate its position within the ranks of the top 200 mathematics/science programs in the U.S., and enhance its status as a regional center for the performing and visual arts. Programs will focus on undergraduate education in the liberal arts, but the College will continue to offer a limited number of graduate programs that reflect the special needs of the region's population and the economy. All programs will be taught by faculty members who are not only recruited for their strong academic credentials



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Proposed Arts Complex on northeast corner of campus.

but also for their demonstrated skills as teachers, their commitment to scholarship, and their recognition of the centrality of the involvement of students — hands-on — in their own learning.

In addition to the importance of the College as a place that nurtures and sustains high-quality teaching and learning, together with the development of character, Centenary College is a good place to be. As such, the College will continue to develop activities that are educational and those that are joyful. Already known for the beauty of its setting, the institution will continue to develop and enhance its physical plant and campus grounds, both in support of the high quality of life to which it is committed and as a visual statement — one that reflects the excellence of what occurs every day at Centenary College.

To realize this vision, Centenary will focus its efforts over the next three to five years in four areas: academic quality, student life, technology, and financial development of the College. To enhance this excellence, the institution has developed the goals and objectives summarized on the following pages.

# ACADEMIC QUALITY

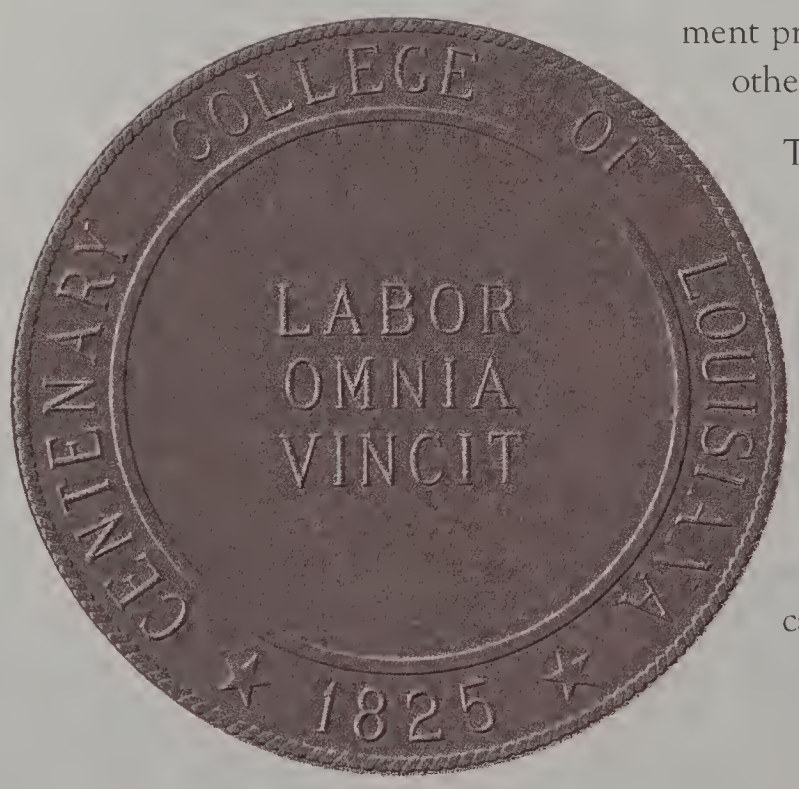
AMONG PROSPECTIVE STUDENTS and the public, the esteem in which colleges and universities are held is determined by numerous factors. But no considerations are more central than two: the excellence and variety of programs delivered by the faculty, and the quality and responsiveness of staff who support the institution in achieving its primary mission—academic excellence.

As a selective college approaching its third century of service to students, Centenary will not abandon the tradition that has characterized this institution – the oldest chartered private college west of the Mississippi – as one of the nation's finest small colleges. It will maintain its high standards, continue to refine the curriculum consistent with a changing society and the needs of students and, as always, recruit and nurture the highest quality faculty and staff to support the education and development of students.

**WE WILL OBTAIN NECESSARY EQUIPMENT, FACILITIES, AND INFORMATION RESOURCES TO SUPPORT ACADEMIC PROGRAMS AND RESEARCH.** The challenge for all high-quality academic institutions is to provide their programs with equipment and information resources adequate to the task of preparing their students, not only for competence in this knowledge-intensive world of ours, and leadership as well.

Toward that end, Centenary will create a $1 million endowment by 2003 with which to support equipment purchases. In the past two years, 15 endowed professorships approved by the Louisiana Board of Regents have created a $1.5 million endowment with which to support faculty proposals for funds that can be used for equipment purchases.

In addition, $280,800 for equipment and laboratory renovation was contributed by the Howard Hughes Medical Institute, and laboratory renovations are under way. The College will submit several equipment proposals per year to the National Science Foundation, other agencies, and foundations.




To meet our goal of funding for space renovation and construction of a multimedia laboratory in Magale Library to support foreign languages and other teaching, the College has matched $110,000 in campaign gifts with $110,000 from the Houston Endowment.

During the past three years, the College has obtained funding for the following: (1) an integrated library system to provide networked access to the catalogue and other services, (2) three electronic class-

rooms to support innovative teaching, (3) four additional electronic classrooms in Magale Library, and (4) a newly renovated Mickle Hall auditorium. We will upgrade PC clusters in student residence halls by August 2000. We then will upgrade and replace faculty computers.

We have also renovated and equipped a biophysics laboratory and two biology laboratories in Mickle Hall. In addition, former Department of Education spaces have been renovated for laboratory space for the Mary Amelia Douglas-Whited Eminent Scholars Chair in Neuroscience.

Geology professor Scott Vetter works with students in a summer program.

The College seeks funds for additional space for classrooms, a dance studio, office space, and storage in Marjorie Lyons Playhouse and architects are formulating an integrated arts complex.

Funding is sought to enhance print and electronic information resources for Magale Library, such as the Integrated Library System.

We have replaced windows and some brickwork at Meadows Museum, and are continuing discussions with faculty in the arts about space needs in the projected arts complex. Video equipment for the communication component of the arts complex has been obtained, and a grant from the Booth Bricker Foundation of New Orleans funded a state-of-the-art recording studio in Hurley Auditorium. We are working to increase the endowment to support maintenance of Brown Chapel, including the organ.

**WE WILL INCREASE STUDENT INVOLVEMENT IN RESEARCH AND CREATIVE ACTIVITIES.** Extensive research on both student learning and retention indicates that hands-on activities, as a central focus of instruction, together with collaborative learning, motivate students and can significantly increase both subject interest and overall retention.

To further promote our students' involvement in research and creative activities, the College will continue to enhance the annual student research forum, provide funds for summer student research, increase summer stipends and provide travel funds to send students to report on their research at regional and national conferences. We will enroll additional mathematics and science faculty in Project Kaleidoscope workshops; send one mathematics/science faculty member per year to summer workshops on reformed teaching methodologies, and send one or two mathematics faculty per year to National Science Foundation workshops on reformed

teaching of mathematics. We will allow students to earn academic credit for research and continue the Science Division's successful colloquium focused on research.

**WE WILL PROVIDE A SCIENCE FACILITY EQUIPPED TO SUPPORT RESEARCH AND TEACHING IN THE REFORMED, LABORATORY-INTENSIVE MODE.** The tradition of excellence in science at Centenary College is a venerable one, documented by the fact that a member of its inaugural faculty was a founder of Louisiana's first medical school and was later recognized by election to the predecessor of the National Academy of Sciences. This firm foundation in the sciences was reinforced with the Mary Warters—John Entrikin tradition that shaped contemporary Centenary science—now ranked as one of the top 200 mathematics/science programs in the U.S.

This excellence has been recognized by acceptance of Centenary students at prestigious graduate and professional schools, and the increasing number of grants earned by faculty in recent years from government agencies and foundations, such as the award from the Howard Hughes Medical Institute to support teaching in the hands-on, laboratory-rich mode recommended by the Systemic Initiative of the National Science Foundation.

To support the new mode of teaching, the College will secure funds to renovate and equip its science facilities. The Department of Education vacated Mickle Hall in 1999 to create additional space for science. The renovation of the Mickle Hall auditorium began in the summer of 1999 and will be completed in Spring 2000.

Centenary laboratories offer discovery-based learning.

**WE WILL ACHIEVE COMPENSATION PARITY FOR FACULTY WITH COMPARABLE INSTITUTIONS.** Adequate compensation including benefits for those responsible for the education, development, and support of Centenary students is critical. The College is committed to attracting and retaining the best available talents, and compensation should be based on equity and merit.

Consistent with its financial capacity, the institution will bring salaries in line with institutions similar in size and character to Centenary College. The College will continue to use endowed positions to increase

compensation of selected faculty. Overall, the ability to increase compensation will depend on the College's success in increasing net revenue, which will require an increased student body.

**WE WILL ACHIEVE COMPENSATION PARITY FOR STAFF WITH THE AREA JOB MARKET.** The staff constitutes the mortar that holds the bricks of the institution together. Centenary must recruit the best available talent. Salary and benefits, determined on the basis of equity and merit, are principal incentives for exceptional people to choose Centenary over other opportunities. To be more effective in these efforts, we will strive to achieve parity within the area job market.

**WE WILL IMPROVE FACILITIES FOR THE SOCIAL SCIENCES.** The Social Sciences Division—somewhat broadly defined at Centenary College—is dispersed among four buildings on campus. Most of the faculty of the social sciences—history, political science, psychology, and sociology—are housed in the basement of Magale Library, space that will be needed for eventual expansion of the book/serials collection in the projected campus information center. Economics is integrated within the Frost School of Business and has limited contact with the other core disciplines of the Social Sciences. Until the faculty in the library can move to a facility that will meet its current space needs and growing program requirements, we have improved the livability and comfort of their facilities and classrooms.

**WE WILL PROVIDE ADDITIONAL SUPPORT FOR FACULTY AND STAFF DEVELOPMENT.** Higher education is dynamic rather than static. The goals of an academic institution are to advance knowledge, to prepare its students to play a responsible role as citizens, and to serve with skill and competence in the workplace. It is imperative that the faculty and staff are proficient in the performance of their primary roles and are attuned to new developments in society as well as their areas of specialty.

Seniors march in academic regalia, a long-time tradition, at Founders' Day and President's Convocation.

To provide opportunities for faculty training to support teaching and research, the College funds faculty through an Andrew Mellon Foundation grant to attend advanced computer workshops. The Howard Hughes grant also provides funding through 2000 for training faculty in the biosciences. An Associated Colleges of the South grant provides funds for a faculty environmental fellow and two interns for 1998-2000. On-campus technical and training support will continue for faculty and staff.

**WE WILL DEVELOP A MODEL GENERAL EDUCATION PROGRAM.** The success of liberal arts college graduates is reflected in the large proportion of faculty at higher education institutions and chief executives of large corporations who

Accounting professor Helen Sikes lectures in class.

prepared at liberal arts colleges. In addition to substantial academic standards, most of these institutions are characterized by a well-developed and coherent core curriculum that provides intellectual and other skills that serve as the foundation for meeting the challenges presented in society and their careers, and for exercising leadership. While Centenary does provide its students with a variety of courses in the core curriculum, its focus is less on the development of these skills and competencies articulated in the mission statement of the College than on exposure to the broad academic areas represented in the catalogue.

To fulfill the mission it has adopted and to create a coherent curriculum that will better prepare students for the 21st century, the College will weigh the goals stated in the College purpose statement and revise the Core Curriculum.

The College appointed a faculty task force to develop and implement a Core Curriculum. Freshman-Year Experience (FYE) courses were developed by the Academic Policy Committee and were implemented, beginning in Fall 1998. We are also developing a systematic process for program review.

Choir members head to a performance in Brown Chapel.

**WE WILL INCREASE STUDENT PLACEMENT IN THE BEST GRADUATE AND PROFESSIONAL SCHOOLS.** The reputation of Centenary continues to increase year by year as the accomplishments of the faculty, students, and staff become better known outside of our immediate area. Since students are the best advertisement, Centenary students should continue their professional and graduate education at the premier institutions across the country.

We have increased participation in the Student Research Forum, established an endowment to support student travel, and encouraged gifted students to apply to the premier programs in their fields.

We are also increasing the number of students applying for Fulbright, Rotary, and other international fellowships and exchanges. These opportunities will broaden their perspectives and help them to be more competitive in applying to graduate and professional schools. Centenary also hopes to obtain a Phi Beta Kappa chapter by academic year 2003-2004 and is exploring possibilities for creation of a Phi Kappa Phi chapter.

# Student Life

The Centenary College catalogue expresses the institution's purpose in the following manner: "Academic and co-curricular programs... support students in their development and encourage them to become leaders in the work place, the community, the nation, and the world at large." This affirms the long-held notion at Centenary that the responsibility of the College is not only to educate students, but also to develop them as citizens and contributors to the world of work. The institution recognizes, as well, that in the lives of students it is desirable to achieve a healthy balance between study and recreation, hard work and leisure, and the mind and the body.

**WE WILL CONTINUE TO IMPROVE/EXPAND FACILITIES TO MEET WELLNESS, RECREATION, AND SOCIAL NEEDS OF STUDENTS.** Construction of the Centenary College Fitness Center and Natatorium (swimming facility) is under way, with completion by Fall 2000. The renovation and expansion of Moore Student Center is being planned. Hardin Field and Hardin Tennis Courts have been renovated.

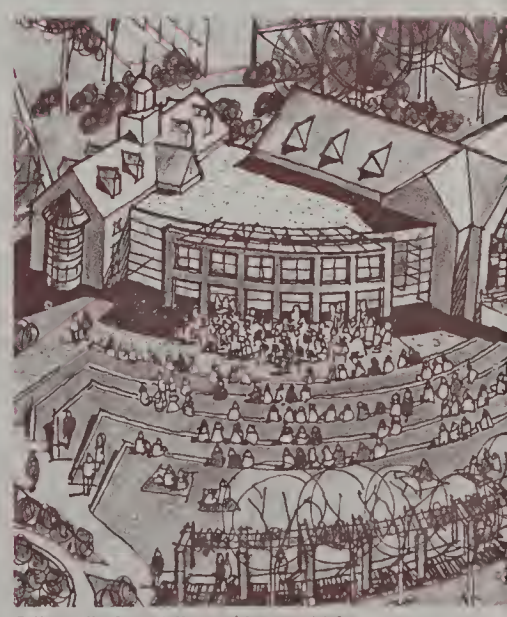
United Methodist Student Movement (UMSM) is an active group on campus.

At the athletic complex, more seating has been added at the soccer field and more seats will be added for the softball and baseball fields. Lighting has been improved at the baseball field and installed at the softball field. Funds are sought for a restroom and concessions facility at the softball-baseball-soccer fields, as well as a restroom facility at the tennis courts. A new fence and entrance area is complete.

We hope to replace lower-level seating and the sound system in the Gold Dome. Renovation of space in the Gold Dome is partially complete. Renovation of the upper level of the physical plant shop building, adjacent to the baseball field, has been completed to house baseball and soccer locker, equipment, and training rooms, sports information, a soccer office, and a laundry facility.

**WE HAVE UPGRADED STUDENT LIVING QUARTERS.** To repair, replace, and modernize facilities, Centenary has (1) completely renovated and equipped Rotary Hall with new furnishings, (2) provided new furnishings for student residence halls, and (3) added computer network access for each individual student from every residence hall room. A new telecommunications system for the entire campus has been installed and voice mail added.

Proposed addition to Moore Student Center.



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**WE WILL ASSURE A SAFE CAMPUS ENVIRONMENT.** Visitors to Centenary College comment on the exceptionally beautiful setting of the campus, which is significantly enhanced by its openness. While the College maintains a safe campus, increased vigilance will ensure that students, faculty, and staff continue to teach and learn in the comfort of an historically secure environment.

To achieve this goal, the College has developed a campus watch network and restricted access system for all campus facilities. We have also enhanced cooperation with the Shreveport Police Department.

Soccer is a popular sport for both women and men.

**WE HAVE DEVELOPED AND CONTINUE TO REFINE A MODEL FRESHMAN YEAR PROGRAM.** Extensive research on the freshman year by Dr. John Gardner of the University of South Carolina confirms that an integrated program addressing all dimensions of the first year of college—from academics to providing adequate laundry facilities—is essential to student well being and, thus, a high rate of retention.

In pursuit of this goal, Centenary has enhanced its freshman orientation program to develop early student bonding with the institution. A summer advising program has been added.

**WE WILL DEVELOP A WIDE VARIETY OF ACTIVITIES TO ENRICH STUDENT LIFE.** Centenary recognizes that the best college experience combines a high quality academic program with opportunities for students to mature as individuals, citizens, contributors to the work place, and leaders.

A spring concert calls for an impromptu dance.

The College will increase and better coordinate co-curricular events on campus by assuring integrated planning. Speakers will be selected who are compatible with the theme of the First-Year Experience (FYE).

The Faculty Development and Personnel Committees require two lectures per semester by incumbents of endowed chairs and endowed professorships, consistent with the curricular objectives of the FYE program. To increase funds available for student activities, campus vending machine income is now dedicated to funding student activities. To assist in long-range planning for events, Student Government Association funding is approved during the year prior to expenditure. Women's golf and women's basketball have been added as varsity sports.

**WE WILL DEVELOP A COMPREHENSIVE INTERNSHIP PROGRAM TO ASSIST STUDENTS IN FUNDING THEIR EDUCATION AND GAINING PRACTICAL WORK EXPERIENCE.** Among both employers and those who study the transition from college to the work place, students who engage in practical job experience during their college years are (1) significantly more employable than those who lack such experience, and (2) they are likely to be more successful in their employment once hired.

A new leadership program, which provides for internships, will be implemented when funded.

**WE WILL CONTINUE TO DEVELOP PROGRAMS TO SUPPORT A SENSE OF COMMUNITY.** There is a direct correlation between an individual's integration into a supportive group and a sense of well being. There is also a direct correlation between institutions with a strong sense of community and a high degree of faculty and staff well being and student retention.

We intend to increase student awareness of and participation in campus activities. Additional funds with which to support activities, as well as the mix of activities, have been enhanced to increase attractiveness to students. Additional students have joined the Student Life Committee of the Board of Trustees.

We will use the American Council on Education/Kellogg Program on Institutional Change and Leadership to help develop community. We also intend to create social space for students in all academic buildings.

Centenary students volunteer for Habitat for Humanity.

# TECHNOLOGY AND INFORMATION SERVICES

THE PROFOUND EFFECTS over the last two decades of powerful and affordable computers are not limited to business and industry. It is no exaggeration to say that they surface in virtually every element of American life. The giddy pace of the revolution taking place in what many call the "Age of Information" – and the implied challenges to be met by those who will play a meaningful role in it – is reflected in the fact that the complex computer programming required to land human beings on the moon and return them to Earth no longer requires a behemoth of a mainframe computer; they can now be accommodated in a relatively modest, hand-held calculator. As a competitive institution, it will be Centenary's challenge (1) to provide for the rapidly increasing and changing hardware and software needs of teaching and research, (2) to assist faculty in developing new computer skills and integrating what they have learned into stimulating activities in the classroom and laboratory, and (3) to assure that the College can legitimately present itself as an institution attuned and responding creatively to the daily challenges confronting academic institutions in the information age.

**WE WILL COMPLETE THE CAMPUS-WIDE INFORMATION SYSTEM USING ADVANCED TECHNOLOGIES.** The investment by Centenary College of over $2 million since 1993 in computer technology reflects the institution's recognition that it is in the midst of an information explosion that is profoundly changing the way faculty teach and students learn. The College has installed a fiber-optic backbone capable of transmitting data, voice, and video. It has networked the campus and connected the Local Area Network to the Internet, providing the campus community with direct access to the entire world. Centenary installed a technology-based learning center in Magale Library, appointed a chief information officer, and expanded the Computer Services staff. Magale Library has added 30 multimedia workstations and a satellite downlink, increased the number of serials available to clients, completed the library database, and installed an integrated library system to support administration of the library, provide better public access, and support online searching via the local area network.

Students now have six PC labs available to them for general use and four additional ones in academic departments. A multimedia lab, foreseen as a technology-based learning center, is planned. Online access to the Magale Library catalogue is available through the state-of-the-art integrated library system. Administrative information resources have been upgraded with the state-of-the-art Banner system (1999). We seek funds with which to increase technology resources and support renovation, including the creation of new space in Magale Library attic and the relocation of the archives from the Sam Peters Research Center to Magale Library.

# Resource Management

Centenary College can review with pride its remarkable success over the years in achieving excellence at a very reasonable cost to students. It is for good reason that it has been cited in national publications as one of the country's "best buys," setting tuition and fees at a level half that charged at many institutions of comparable quality, including a number in our own consortium, the Associated Colleges of the South. However, even the most cost-effective of institutions need additional funds to meet the rising cost of delivering quality education. Dealing with deferred maintenance, increasing the overall quality of the College, and responding to the diverse challenges cited elsewhere in this document will require significant new investments in programs, faculty and staff, and the infrastructure.

**WE WILL ASSURE A BALANCE BETWEEN INCOME AND EXPENSES AT YEAR'S END.** Unfavorable demographics among college-age cohorts over the past decade have resulted in a decreasing number of students seeking admission to college. While the decade of the '90s has seen an increase in the college-age

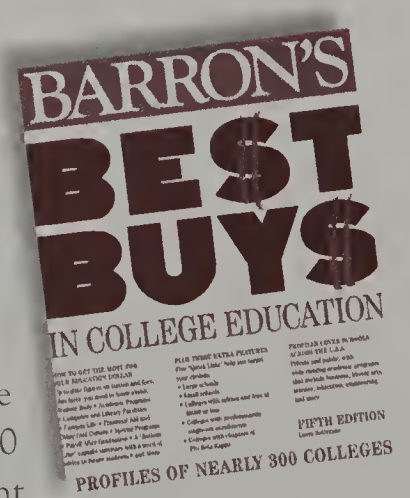
Jazz Band gets in the swing at Founders' Day Picnic.

cohort in most of the country, Louisiana is one of a small number of states expected to experience a decline. Given rising costs and intense competition among institutions for new students as well as for grants, private donations, and other resources, Centenary must manage its fiscal affairs carefully and increase its net revenue.

In addition to economies it has instituted over the past five years and the commitment it has made to maintain and enhance the endowment, the College has also developed financial models to assure a balanced budget.

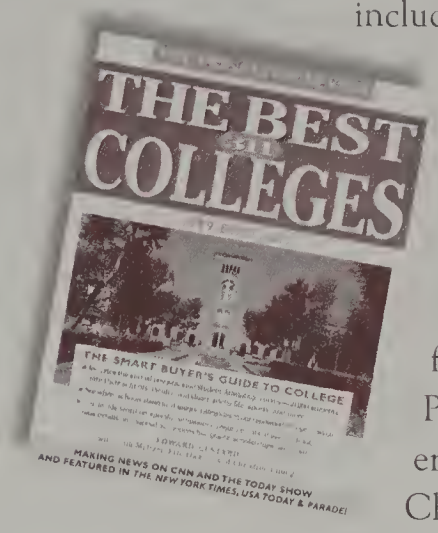
**WE WILL DEVELOP OPTIMAL BUDGETARY PROCESSES AND FINANCIAL SYSTEMS.** During the past few years, Centenary has reviewed its investment policy, food services, physical facilities, and auxiliary enterprises, to increase efficiencies and derive optimal benefit from the resources available to the College. To further enhance these efficiencies, we have upgraded administrative hardware and software.

**WE WILL FOCUS DEVELOPMENT ON LONG-TERM FUNDING SOURCES FOR COLLEGE NEEDS.** Efficient operation of the institution and its enhancement are often hampered by expensive, unforeseen problems that arise in the course of the year or by unanticipated opportunities that require expenditures of resources. The College must plan so that funds are available to meet both current needs and unanticipated needs.




Toward that end, the College will complete a comprehensive campaign by December 2003 with a minimum target of $70 million in cash and $20 million in planned gifts. The silent

phase of the comprehensive campaign began June 1, 1995. Campaign goals include creating a $5 million endowment to support student financial aid, and a $4 million endowment to support faculty chairs and professorships. The Mary Amelia Douglas-Whited Eminent Scholars Chair in Neuroscience has been fully funded at $1 million. In spring of 1998, the Board of Regents was asked for a $1.6 million match for $2.4 million raised for three endowed chairs (Communication, Psychology, Geophysics), including one "super chair" endowed at $2 million. The R. Zehntner Biedenharn Chair in Communication was funded in 1999. The Magale and Entrikin Endowed Professorships were also funded. An additional request was made to the Board of Regents for an $800,000 match for $1.2 million raised to fund 20 endowed professorships, including five for the Centenary Leadership Institute. The Board of Regents funded 18 of these 20 professorships by 1999.


THE BEST
COLLEGES
THE SMART BUYER'S GUIDE TO COLLEGE
MAKING NEWS ON CNN AND THE TODAY SHOW
AND FEATURED IN THE NEW YORK TIMES, USA TODAY & PARADE!

**WE WILL INCREASE ENROLLMENT TO A BASE OF 1,000 UNDERGRADUATES BY THE YEAR 2000.** In a period of rising costs and intense competition in higher education, Centenary College has successfully maintained its financial house in good order and steadily improved its reputation and national visibility.

But, more students will generate the revenues needed for improvements. To make this possible, the institution has increased enrollment of the entering freshman class while also improving quality and reducing the tuition discount rate. We achieved an entering class of 293 for 1998-99 and set a 275-300 target for subsequent years. The quality of the class has improved, and the discount rate is less than the previous year.

We also increased communication and coordination between the Athletic Department and the Office of Enrollment Management, marketed financial incentives for student scholars to enroll at Centenary, and created more non-financial incentives. The state of Louisiana's Tuition Opportunity Program for Students has facilitated entry of students into Centenary by making costs more affordable.

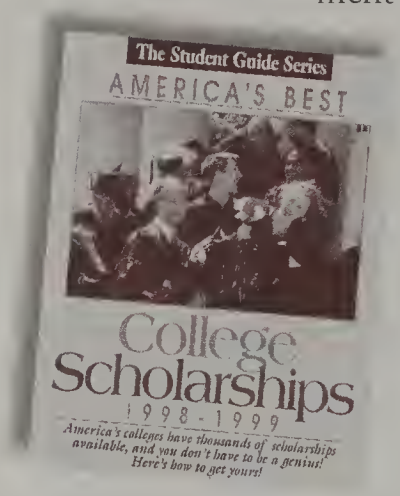
The Admissions Office has increased geographical coverage and racial diversity in the recruitment program. We recruit nationally, and we have increased travel outside the immediate region, focused on visits to private schools, and developed "hotel programs" at major application sites.

The Admissions Office works to strengthen relationships with college counselors by creating a private-school counselor program and inviting local counselors to visit campus. Each of the five admissions publications was redesigned and printed in August 1998 and further changes were completed in fall 1999.

Scene from *Blood Brothers* at Marjorie Lyons Playhouse.

We also enhanced the level and efficiency of focused faculty involvement in the admissions process through training, specific appointments with prospective students, faculty phone-a-thons, and travel.

**WE WILL IMPROVE RETENTION.** Although Centenary is supported by an endowment of over $100 million and receives yearly contributions to the Annual Fund disproportionately large to the institution's size, it is still chiefly dependent on tuition and fees to sustain the enterprise. Strong competition among all institutions in the private sector of higher education for new students (and growing competition with the public sector) requires a substantial investment to enroll each student. Each student who withdraws also represents a significant loss of investment for the College.

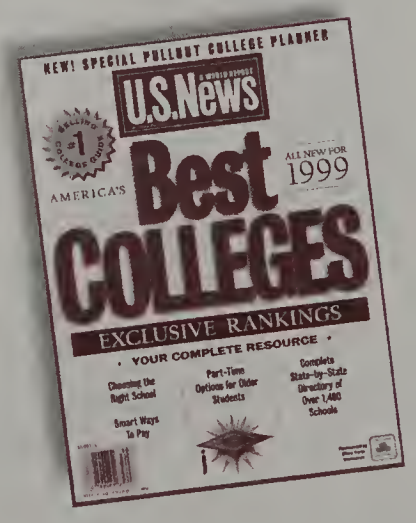

The Student Guide Series
AMERICA'S BEST
College Scholarships
1998-1999
America's colleges have thousands of scholarships available, and you don't have to be a genius! Here's how to get yours!

To optimize the use of available resources, the College has developed a plan focused specifically on retention. The Dean of Students and Dean of Enrollment Management coordinate a retention network with the new Retention Director, appointed fall, 1998.

**WE WILL ACHIEVE GREATER FLEXIBILITY IN MANAGEMENT OF ENDOWED FUNDS CONSISTENT WITH SOUND MANAGEMENT PRINCIPLES.** Centenary College enjoys an endowment significantly larger than many other institutions of its size, and it has used well the income it generates to create a national reputation. In order to sustain a competitive college for a new millennium, we must optimize the return on its endowment and thereby make new resources available for needed improvements and promising initiatives. For improved management of the College's endowment, the Endowment and Investment Committee of the Board of Trustees developed new policies for investments and diversification of assets in 1998-99.

**WE WILL INCREASE EFFORTS TO PUBLICIZE THE QUALITY OF THE COLLEGE.** The College continues to seek ways to make Centenary a household name in all parts of the country and abroad. We have enhanced support of Centenary's home page on the world-wide web. We have increased numbers of radio and TV public service announcements, news placements, and publications.

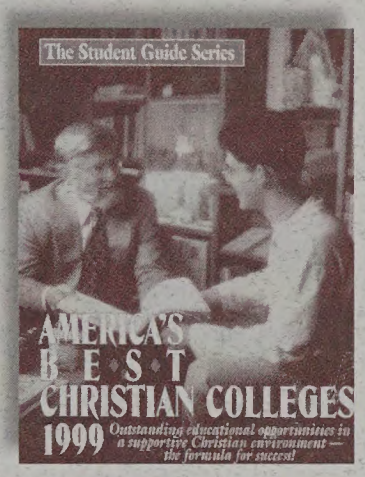
To increase awareness of Centenary College in other countries we have developed exchanges in France, Germany, Denmark, England, Mexico, and Ireland. The Centenary College Choir continues to perform overseas every other year.




**WE WILL INCREASE CONTACT WITH ALUMNI AND OTHER FRIENDS OF THE COLLEGE.** Many alumni have returned to the Centenary campus in recent years, a number for the first time since

graduation. Many comment on the significance of their education for their success as members of society and in the work place. The College needs to stimulate the interest of alumni in the College and particularly to showcase to students on campus the successes of graduates. We will survey Centenary alumni on a recurring basis, enhance involvement of alumni in on- and off-campus activities, develop an alumni-focused effort to secure internships and employment for Centenary students, and recruit a geographically broad-based national Alumni Board of Directors.

We seek admission to an appropriate athletic conference to increase the level of student and alumni interest in athletic events. We are coordinating efforts to identify alumni by academic major and to maintain contact between graduates and their departments. The Director of Alumni Relations and academic departments are developing discipline-focused databases and strategies that will link graduates with their former teachers and departments.




**WE WILL ACQUIRE LAND ON THE CAMPUS PERIPHERY TO SUPPORT FUTURE GROWTH, INCREASE SECURITY, AND ENHANCE THE ATTRACTIVENESS OF THE NEIGHBORHOOD.** It has been a long-standing goal of Centenary College to grow, but its growth is constrained by the small size of its campus, which does not provide opportunity for future construction to support growth. In addition, esthetic and security considerations provide compelling reasons to develop a buffer area surrounding the campus that can assure that its beauty will not be compromised by incompatible developments within eye view of the institution, and that access to the campus remains controlled by the College.

Centenary Square and other parcels of real estate in the vicinity of the campus have been acquired. Land in the vicinity of Barksdale Air Force Base has been obtained from the government to be used for environmental research.

# Board Of Trustees 1998-99

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Sam P. Peters
*Shreveport, LA*

Richard L. Ray
*(Deceased June 14, 1998)*
*Tyler, TX*

Ronald L. Sawyer
*Shreveport, LA*

Virginia K. Shehee
*Shreveport, LA*

Charles B. Simmons
*Houston, TX*

Nicholas Wheless Jr.
*Shreveport, LA*

## Term Expires in 2000

Katherine T. Cheesman
*Shreveport, LA*

Dewey W. Corley
*Shreveport, LA*

Edward J. Crawford III
*Shreveport, LA*

Kenneth M. Fisher
*Lake Charles, LA*

Roy S. Hurley
*Shreveport, LA*

Paul Michael Mann
*Houston, TX*

Loy B. Moore
*Bossier City, LA*

Dianna A. Johnson
*Memphis, TN*

Austin G. Robertson Jr.
*Shreveport, LA*

George R. Schurman
*Shreveport, LA*

Miriam M. Sklar
*Shreveport, LA*

Carl Edmund Stewart
*Shreveport, LA*

Fletcher Thorne-Thomsen
*Shreveport, LA*

W. Juan Watkins
*Shreveport, LA*

## Term Expires in 2001

William G. Anderson
*Shreveport, LA*

Nancy M. Carruth
*Bunkie, LA*

J. Stafford Comegys
*Shreveport, LA*

Gretchen S. Crow
*Shreveport, LA*

Patricia O. Godchaux
*Shreveport, LA*

Sam B. Grayson
*Shreveport, LA*

John Spencer Hardy
*Shreveport, LA*

Masasuke Kawasaki
*Slidell, LA*

Charles D. Knight
*Shreveport, LA*

Daryl Mitchell
*Shreveport, LA*

Taylor F. Moore
*Shreveport, LA*

George D. Nelson Jr.
*Shreveport, LA*

John T. Palmer
*Shreveport, LA*

Leonard M. Riggs Jr.
*Dallas, TX*

Andrew M. Shehee
*Shreveport, LA*

Hoyt Yokem
*Bossier City, LA*

## Life Members

Floyd C. Boswell
*(Deceased July 27, 1998)*
*Rockwall, TX*

Alberta Broyles
*Shreveport, LA*

Benedict A. Galloway
*Shreveport, LA*

Carl F. Leug
*Lake Charles, LA*

Tom H. Matheny
*Hammond, LA*

Douglas L. McGuire
*Ruston, LA*

Merlin W. Merrill
*Ruston, LA*

Cecil E. Ramey Jr.
*Karnack, TX*

Austin G. Robertson
*Shreveport, LA*

Bentley Sloane
*Shreveport, LA*

Joe D. Waggonner Jr.
*Bossier City, LA*

J. Hugh Watson
*Shreveport, LA*

Harvey G. Williamson
*Baton Rouge, LA*

## Ex-Officio Members

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*Bishop of the Louisiana Conference, United Methodist Church, Baton Rouge, LA*

Robert Potter
*Shreveport District Superintendent*
*Shreveport, LA*

George D. Nelson
*Chair Emeritus, Board of Trustees, Shreveport, LA*

Kenneth L. Schwab
*President of the College, Shreveport, LA*

Katherine T. Cheesman
*President of the Alumni Association, Shreveport, LA*

Vince Ware
*President of the Student Government Association, Elysian Fields, TX*

Barbara Davis
*Chair, Faculty Personnel Committee, Benton, LA*

David Hoaas
*Chair, Faculty Coordinating Committee*
*Shreveport, LA*

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